

VOLKSWAGEN

GROUP OF AMERICA

Tennessee

3,568 VW and dealer direct employees & contractors

Employed during 2015

4.7 employment multiplier

Total jobs for every VW and dealer employee

16,794 Total employment impact
\$1,022.9 million Total labor income

The analysis estimates economic contributions related to dealerships, manufacturing, corporate management locations, and accounts for activities that support operations in other states.

VW's operations supported \$7,819.5 million of economic output in the state directly and through related indirect and induced economic activity.

VW's largest suppliers in Tennessee are: Thyssenkrupp Automotive; Gestamp Chattanooga; Chattanooga Seating Systems; Faurecia Emissions Control

In addition to results shown in Table 2, VW's capital investment generated 1,582 total jobs in Tennessee in 2015.

Number of VW Dealerships: 11

Number of Audi Dealerships: 4

VW's impacts in Tennessee include not only the company's direct dealership and corporate operations, but also the indirect and induced impacts related to VW's suppliers and sales to employees living in the state. Through its operations and investments, VW supports jobs, sales, and taxes for households, businesses, and governments across Tennessee.

Table 1. 2015 direct, indirect, and induced impacts of VW

\$ millions; full- and part-time employees

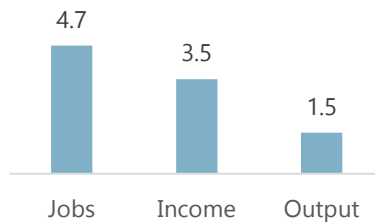
	Jobs	Income	Output
Direct Contribution	3,568	\$294.8	\$5,177.1
VW corporate	3,078	\$269.2	\$5,132.1
VW/Audi dealers	490	\$25.6	\$45.0
Indirect & Induced	13,225	\$728.1	\$2,642.4
Total contribution	16,794	\$1,022.9	\$7,819.5

Table 2. 2015 total impacts by congressional district*

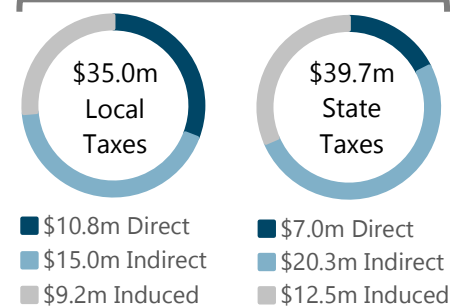
	Jobs	Income	Output
3rd district	7,283	\$485.8	\$5,863.6
5th district	2,017	\$114.2	\$415.7
8th district	1,900	\$106.6	\$384.7
9th district	1,288	\$73.1	\$273.7
2nd district	1,275	\$72.9	\$252.2
All other districts	3,032	\$170.3	\$629.8

Operations Multipliers

Total impact over per unit of direct impact



\$74.7m State & Local Taxes



*Includes the total direct, indirect, and induced contribution.

Source: EY analysis using the IMPLAN model and data provided by VWGoA management.
Ernst & Young LLP